

## Pension Strain Costs 2016-2017

Departments	2014/15 No of Retirements	2014/15 Average Cost £	2015/16 No of Retirements	2015/16 Average Cost £	2016/17 No of Retirements	2016/17 Average Cost £
Strategy & Resources	1	£558	12	£33,672.79	22	£33,012.19
Development & Growth	0	-	0	-	1	£10,358.41
Chief Executive's Group	0	-	0	-	N/A	N/A
Commercial & Operations	5	£63,650	8	£16,194.88	10	£13,407.39
Children & Adults	7	£12,055	2	£4,166.70	8	£16,668.76
<b>Total Average Costs</b>	N/A	£31,015	N/A	£24,634.81	N/A	£24,489.04
<b>Total Median Costs</b>	N/A	£15,968	N/A	£17,336.51	N/A	£10,358.41